

Tuesday, 9<sup>th</sup> June, 2015

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## Recommendation Letter

To whom it may concern

The FAST, programme is part of the Airbus Group University talent development portfolio, and is designed as a practical foundation for experienced Talented Managers who are responsible for a business unit or profit centre. The FAST programme gives participants the opportunity to focus on the development of business, management and leadership competencies in line with the AIRBUS GROUP Leadership Model. This programme is made up of 3 'one week' modules challenging the participants on their leadership skills & competencies, as well as strengthening key business management skills coupled with exposure to external trends;

Module 2 focuses more particularly on business agility, and is done in smaller groups to allow peer to peer feedback and networking. In the frame of this Module 2, we have had the pleasure to welcome Gijs Wan Wulfen for a one day workshop on April 20, May 6 and May 18 in our Executive Education Center near Bordeaux in France.

During these Workshops (approximately 33 participants), Gijs has explained his view on innovation and how it can be used in the business environment. He has inspired the participants on what it is - offering them an innovative mindset and giving them tips and tricks to apply what they learnt and help to spark innovation in their day to day business.

We have received very positive feedback after this workshop and we would like to thank him for his insightful messages, active listening and advice to the participants, as well as for the practical tips and tricks he shared with our managers with a view to them being able to translate their learnings back into the business.

We would be delighted to welcome Gijs again as a key note speaker in this programme and have already reached out to him for other needs we have on this subject.

Anne-Laure Pardijon  
  
Fast Programme Manager

Airbus Group Leadership University